CLEARVIEW CONSULTANTS, LLC

STRATEGIC MANAGEMENT SERVICES TO THE ENERGY GENERATION INDUSTRY
INTRODUCTION

William C. Miller, Jr., PE former Executive Vice President of William F. Cosulich Associates, PC Environmental Engineers of Woodbury, NY and Senior Partner of Dvirka & Bartilucci Consulting Engineers of Syosset, NY founded CCI in 1995, as part of the Clearview Group, LLC.

Long Island based CCI is dedicated solely to providing strategic planning and development services to the Independent Power Industry seeking to develop energy generation projects throughout the Greater New York Metropolitan Area. This exclusive practice provides the private sector access to 40 years of unparalleled experience and expertise in successfully developing such projects the most competitive and challenging geographic area of the US.

CCI’s 40 years of hands-on experience combines an international, national and local portfolio of over 100 successful project planning and development assignments for 60 different clients in 12 foreign countries and 26 states to each new undertaking. Within the Greater New York Metropolitan area CCI has:

- Planned and/or developed projects within 40% of the counties, cities and towns; and
- Successfully guided the development of thirty (30) large scale, environmentally sensitive facilities including eleven (11) energy generation plants.
EXPERIENCE SUMMARY

NATIONAL CLIENTS

- BALTIMORE, MD
- BROWARD COUNTY, FL
- CARLISLE TIRE & WHEEL COMPANY
- CONNECTICUT RESOURCES RECOVERY AUTHORITY
- CONTINENTAL GENERAL TIRE COMPANY
- KEY WEST, FL
- DISTRICT OF COLUMBIA
- FORD MOTOR COMPANY
- GULF COAST AUTHORITY
- HOUSTON, TX
- JUNEAU, AK
- JOPLIN, MO
- KENT COUNTY, MI
- LELAND STAMFORD UNIVERSITY
- LOUISIANA RESOURCES RECOVERY AUTHORITY
- MESA, AR
- NORWALK CT
- ORANGE COUNTY, CA
- PPG INDUSTRIES
- PPL GLOBAL
- PORT AUTHORITY OF NY/NY
- PRECISION POLYMER RESOURCES
- PRECISION POLYMER RESOURCES
- SWISS BANK
- UNITED STATES ARMY CORPS OF ENGINEERS
- UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
- WASTE MANAGEMENT INC.
- WEST VIRGINIA WASTE MANAGEMENT BOARD

NEW YORK STATE CLIENTS

- KINGS PARK ASPHALT
- KINGS PARK ENERGY, LLC
- LONG ISLAND CONTRACTORS ASSOCIATION
- LONG ISLAND POWER AUTHORITY
- NEW YORK STATE DEPARTMENT OF ENVIRONMENTAL CONSERVATION
- NYC DEPARTMENT OF SANITATION
- ONIEDA/HERKIMER WASTE MANAGEMENT AUTHORITY
- ONONDAGA COUNTY RESOURCE RECOVERY AUTHORITY
- SUFFOLK COUNTY DEPARTMENT OF PUBLIC WORKS
- SUFFOLK COUNTY WATER AUTHORITY
- WESTERN FINGERS LAKES SOLID WASTE AUTHORITY

- COUNTIES
  - ALBANY
  - ORLEANS
  - PUTNAM
  - PUTNAM
  - GENESEE
  - RENSSELAER
  - LIVINGSTON
  - ROCKLAND
  - MONROE
  - SARATOGA
  - NASSAU
  - SCHENECTADY
  - ONONDAGA
  - SUFFOLK
  - ORANGE
  - SULLIVAN
  - TOMPKINS
  - WYOMING

- CITIES
  - ALBANY
  - GLEN COVE
  - NEW YORK
  - ROCHESTER
  - UTICA

- TOWNS
  - BABYLON
  - BROOKHAVEN
  - HEMPSTEAD
  - HUNTINGTON
  - ISLIP
  - NORTH HEMPSTEAD
  - OYSTER BAY
  - RIVERHEAD
  - SHELTER ISLAND
  - SOUTHOLD
  - TONANWANDA
CCI is experienced in all aspects of Energy Project development including:

- PROJECT CONCEPTUALIZATION
- STRATEGIC PLANNING
- FACILITY SITING AND EVALUATION
- FACILITY SIZING
- ENVIRONMENTAL AND HEALTH RISK ASSESSMENTS
- GOVERNMENT APPROVALS, CERTIFICATIONS AND PERMITS
- PROJECT TECHNICAL SPECIFICATIONS AND REQUIREMENTS
- AGREEMENT/CONTRACT NEGOTIATIONS AND TRANSACTIONS
- GOVERNMENT & PUBLIC OUTREACH
- PUBLIC ATTITUDE SURVEYS
- PROJECT FINANCE
- CONSTRUCTION MONITORING
- START-UP, TESTING AND COMMISSIONING
- OPERATIONS AUDITS

The planning, development and implementation of energy generation facilities is a complex and often times controversial undertaking.

CCI’s unparalleled list of successfully implemented projects has been gained through forty (40) years of hands-on experience within the Greater New York Metropolitan Area coupled with the ability to identify and implement creative approaches, specific to each Project.
Section 2.0
Experience
POWER GENERATION PROJECT EXPERIENCE

FIRM EXPERIENCE
CCI offers the highest caliber of energy generation facility development experience locally available and possesses many years of experience in getting projects successfully sited, planned, permitted, constructed and operating.

CLEARVIEW CONSULTANTS POWER GENERATION PROJECT EXPERIENCE MATRIX

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<tr>
<th>FACILITY</th>
<th>PROJECT PLANNING</th>
<th>PROJECT SITING</th>
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Selected Profiles of these Projects are presented in this Section.
EDGEWOOD, NY
79.9MW ELECTRIC GENERATING PLANT

PROJECT DESCRIPTION

This two (2) unit GE LM6000 simple cycle Facility, owned by PPL, fires NG supplied by KeySpan Energy to produce 79.9 MW of electricity, which is sold to the Long Island Power Authority. The Facility is equipped with Deltak SRC NOx emissions control.

PROJECT RESPONSIBILITIES

Clearview was responsible for all planning and development phase activities for this PPL Fast Track Project, which took only ten (10) months from Site identification to commercial operation. Clearview’s responsibilities included:

- Strategic Planning
- Facility Siting
- State and local Approvals, Certifications and Permits
- Government and Public Outreach
- Fuel Supply Agreement
- Electrical Interconnection Agreement
- Power Purchase Agreement
FREEPORT, NY
91 MW ELECTRIC GENERATING PLANT

PROJECT DESCRIPTION

This proposed two (2) unit GE LM6000 simple cycle Facility will produce 91MW of electricity. To be developed on the site of Freeport Electric’s existing Generating Plant No. 2, one (1) Unit will be owned and operated by Freeport Electric and one (1) Unit will be owned and operated by a private developer. The Facility is to be equipped with SRC NOx emissions control.

PROJECT RESPONSIBILITIES

Clearview was responsible for all planning and development phase activities for this project. Clearview’s responsibilities included:

- Strategic Planning
- Facility Sizing
- State and local Approvals, Certifications and Permits
- Fuel Supply Agreement
- Electrical Interconnection Agreement
- Power Purchase Agreement
RIVERBAY CO-OP CITY
88 MW COGENERATION PLANT

This two (2) Unit Cogeneration Plant will generate 88MW for sale to Co-op and Con Edison. In addition 195,000 PPH of high-pressure steam will be sold to Co-op City for the additional cogeneration of 8.7MW and district heating and cooling of the world's largest cooperative housing complex located in The Bronx, NY.

PROJECT RESPONSIBILITIES

Clearview is responsible for:

- Project Concept
- Strategic Planning
- Feasibility Studies
- Facility Sizing
- Approvals, Certifications and Permits
- Fuel Supply Agreements
- EPC Contract
- Energy Purchase Agreements
KINGS PARK, NY
264MW ELECTRIC GENERATING PLANT

PROJECT DESCRIPTION

This six (6) unit GE LM6000 simple cycle Facility will fire NG to produce 264MW of electricity supplied to the Long Island Power Authority. The Facility is equipped with SRC NOx emissions control.

PROJECT RESPONSIBILITIES

Clearview is responsible for all planning and development phase activities for this project including:

- Project Management and coordination
- Strategic Planning
- State and local Approvals, Certifications and Permits
- Government and Public Outreach
- County and Town Agreements
- Fuel Supply Agreement
- Electrical Interconnection Agreement
- Power Purchase Agreement
SHOREHAM, NY
79.9MW ELECTRIC GENERATING PLANT

This two (2) unit GE LM6000 simple cycle Facility, owned by PPL, fires kerosene (ASTM Jet A) supplied by KeySpan Energy to produce 79.9 MW of electricity, which is sold to the Long Island Power Authority. The Facility is equipped with Deltak SRC NOx emissions control.

Clearview was responsible for all planning and development phase activities for this PPL Fast Track Project, which took only ten (10) months from Site identification to commercial operation. Clearview’s responsibilities included:

- Strategic Planning
- Facility Sizing
- State and local Approvals, Certifications and Permits
- Fuel Supply Agreement
- Electrical Interconnection Agreement
- Power Purchase Agreement
WESTBURY, NY
80 MW ELECTRIC GENERATING PLANT

PROJECT DESCRIPTION

This three (3) boiler Facility processes 2250TPD of MSW utilizing BFI’s Deutsche Babcock Anlagen’s Mass Burn Waterwall Technology to produce 80 MW of electricity, which is sold to the Long Island Power Authority. Air pollution control consists of dry scrubbers, bag houses and thermal DeNox.

Project Capital Coat: $375,000,000.

PROJECT RESPONSIBILITIES

As the former Commissioner of Waste Management for the Town of Hempstead, CCI’s
James H. Heil, PE was directly responsible for the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Sizing
- Environmental Impact Statement
- Health Risk Assessment
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
- Construction Monitoring
- Government and Public Relations
HUNTINGTON, NY
22 MW ELECTRIC GENERATION PLANT

PROJECT DESCRIPTION

This three (3) boiler Facility processes 750 TPD of MSW, generated within the towns of Huntington and Smithtown, utilizing Ogden Martin’s Martin GmbH Mass Burn Waterwall technology to produce 22 MW of electricity, which is sold to the Long Island Power Authority. Air pollution control includes dry scrubbers, bag houses and thermal DeNox.

Project Capital Cost: $190,000,000.

PROJECT RESPONSIBILITIES

As Principal-In-Charge, CCI’s William C. Miller, Jr., PE served the Towns of Huntington and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Siting
- Site Remediation
- Facility Sizing
- Environmental Impact Statement
- Health Risk Assessment
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
- Construction Monitoring
- Government and Public Relations
- Operations Monitoring and Audits
SYRACUSE, NY
26 MW ELECTRIC GENERATION PLANT

This three (3) boiler Ogden Martin facility is designed to process 1000 TPD of MSW utilizing the Martin GmbH stoker fired Mass Burn Waterwall technology to produce 40 MW of electricity sold to the Niagara Mohawk Power Company. Air pollution control systems include dry scrubbers followed by fabric filter dust collectors. Flue gases are conditioned with Thermal DeNox and Hg control systems.

Project Capital Cost: $195,000,000.

As Principal-In-Charge, William C. Miller, Jr., PE served the Onondaga County Resource Recovery Agency and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Siting
- Site Remediation
- Facility Sizing
- Environmental Impact Statement & Health Risk Assessment
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
- Government and Public Outreach
GLEN COVE, NY
2.5 MW COGENERATION PLANT

This two (2) boiler Facility processes 250TPD of MSW and Dewatered Sewage Sludge to generate 2.5 MW of electricity utilized for operation of the Plant and adjacent 8 MGD Wastewater Treatment Complex. Excess electricity is sold to the Long Island Power Authority.

Project capital Cost: $14,500,000.

As Principal-In-Charge, William C. Miller, Jr., PE served the City of Glen Cove and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Sizing
- Environmental Impact Statement
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
- Construction Monitoring
- Government and Public Relations
LONG BEACH, NY
2.5 MW COGENERATION PLANT

PROJECT DESCRIPTION

This Project involved reconstruction and modernization of an existing closed incinerator. The upgraded Plant consists of one (1) stoker fired boiler processing 200TPD of MSW producing 4.5 MW of electricity for sale to the Long Island Power Authority.
Project Capital Cost: $12,500,000.

PROJECT RESPONSIBILITIES

As Principal-In-Charge, William C. Miller, Jr., PE served the City of Long beach and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Sizing
- Environmental Impact Statement
- Health Risk Assessment
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
- Construction Monitoring
- Public Relations
NEWARK, NJ
80 MW ELECTRIC GENERATION PLANT

PROJECT DESCRIPTION

This three (3) boiler Facility processes 2250TPD of MSW and generates 80 MW of electricity which is sold to Public Service Electric & Gas. BFI’s Deutsche Babcock Anlagen Mass Burn Waterwall Technology was the system selected by the Port Authority of New York & New Jersey who served as the Project developer for Essex County, NJ and the City of Newark. The air pollution control system consists of dry scrubbers, bag houses and thermal DeNox. Due to the Plant’s close proximity to the New Jersey Turnpike an air-cooled condensing system was incorporated into the Project.

Project Capital Cost: $375,000,000.

PROJECT RESPONSIBILITIES

As Principal-In-Charge, William C. Miller, Jr., PE served the Port Authority of New York/New Jersey and Essex County, NY and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Siting
- Site Remediation
- Facility Sizing
- Environmental Impact Statement & Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
- Construction Monitoring
- Government and Public Outreach
BALTIMORE, MD
80 MW COGENERATION PLANT

This three (3) boiler Facility processes 2250 TPD of MSW and generates 80 MW of electricity, as well as District Heating Steam, both of which are sold to the Baltimore Electric & Gas Company. The Facility utilizes Wheelabrator’s Von Roll stoker fired Waterwall Mass Burn Technology. The air pollution control system includes dry scrubbers, bag houses and thermal DeNox. The Project was developed by the Northeast Maryland Utilities Authority to serve the Greater Baltimore Metropolitan Area.

Project Capital Cost: $310,000,000.

PROJECT DESCRIPTION

As Principal-In-Charge, William C. Miller, Jr., PE served the City of Baltimore and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Sizing
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
PRESTON, CT
20 MW ELECTRIC GENERATION PLANT

PROJECT DESCRIPTION

This two (2) boiler Facility utilizes BFI’s Deutsche Babcock Anlagen stoker fired Mass Burn Waterwall Technology to process 600TPD of MSW from the Greater Southeastern Connecticut Region and generate 80 MW of electricity, which is sold to Northeast Utilities. Air pollution control consists of dry scrubbers, bag houses and thermal DeNox.

Project Capital Cost: $150,000,000.

PROJECT RESPONSIBILITIES

As Principal-In-Charge, William C. Miller, Jr., PE served the Connecticut Resources Recovery Authority and the Southeast Connecticut Resources Recovery Authority and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Siting
- Facility Sizing
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
- Construction Monitoring
- Government and Public Relations
PROJECT PROFILE

HARRISONBURG, VA
1.0 MW COGENERATION PLANT

PROJECT DESCRIPTION

This two (2) boiler Facility processes 100TPD of MSW from the Greater Harrisonburg Region. Located on the campus of James Madison University the Facility generates steam and electricity which is sold to the University.

PROJECT RESPONSIBILITIES

As Principal-In-Charge, William C. Miller, Jr., PE served the City of Harrisonburg and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Siting
- Facility Sizing
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Project Financing
- Construction Monitoring
- Government and Public Relations
BROOKHAVEN, NY
5MW ELECTRIC GENERATION PLANT

PROJECT DESCRIPTION
This three (3) engine plant uses Caterpillar engines to fire methane gas generated by the adjacent Town of Brookhaven Landfill to generate 5MW of electricity, which is sold to the Long Island Power Authority.

Project Capital Cost: $2,000,000.

PROJECT RESPONSIBILITIES
As Principal-In-Charge, CCI’s William C. Miller, Jr., PE served the Town of Brookhaven and was directly responsible for undertaking, managing and successfully completing the following Project elements:

- Project Concept/Scoping
- Strategic Planning
- Feasibility Studies
- Facility Siting and Sizing
- Environmental Impact Statement and Health Risk Assessment
- Permitting
- Technical Specifications
- Agreements/Negotiations
- Construction Monitoring
- Government and Public Relations
- Operations Monitoring and Audits
Section 3.0
Resumes of Key Personnel
WILLIAM C. MILLER, JR, PE  
President

Education
- University of Cincinnati, BCE  1970
- New York University, MEE  1972

Professional Licenses
Connecticut       New York       New Jersey       South Carolina
Tennessee         West Virginia  Ontario, Canada

Professional Societies and Affiliations
- National Society of Professional Engineers
- New York State Society of Professional Engineers
- United States Conference of Mayors
  - Resource Recovery Leadership Institute
- American Society of Chemical Engineers
- American Society of Mechanical Engineers
- Air & Waste Management Association

Appointments
Mr. Miller has received numerous special appointments during his career. These appointments have included:
- ASME
- Solid Waste Processing Division
- Research Committee
- Special Technical Committee
- Design & Thermal Processing
- Long Island Association of Commerce & Industry
- Environment/Energy Committee
- Head-Of-The-Harbor, NY
- Planning Board Chairman

Educator/Guest Lecturer
- **Manhattan College**
  Mr. Miller has served as an Adjunct Professor at Manhattan College’s Graduate School teaching a course Real Time Environmental Engineering Applications.

- **Texas A&M University**
  Mr. Miller has served as a Guest Lecturer at Texas A&M’s School of Engineering lecturing on Air Pollution Control, Environmental and Health Risk Assessments.

- **Hofstra University**
  Mr. Miller has served as a Guest Lecturer at Hofstra University’s Division of Continuing Education – Solid Waste Management Program.
Professional Experience

- **Clearview Consultants Inc. 1995 - Present President**
  - With 35 years of professional experience in implementing large scale, complex manufacturing, processing, energy generation and public works facilities, Mr. Miller oversees and directs all of CCI's consulting activities.

- **PPL**
  - Guided strategic planning and managed development for four (4) PPL Combustion Turbine Distributed Energy Plants located in Long Island’s Nassau and Suffolk counties. All four (4) facilities are interconnected to the Long Island Power Authority’s system.
    - **PPL Edgewood Energy, LLC**
      - A 79.9 MW NG fired GE LM6000 Simple Cycle Facility located within the NY State Pilgrim Psychiatric Hospital Complex this Facility only took ten (10) months from concept to commercial operation.
    - **PPL Shoreham Energy, LLC**
      - A 79.9 MW kerosene (ASTM Jet A) fired GE LM6000 Simple Cycle Facility located on the site of the former Shoreham nuclear power plant this Facility only took ten (10) months from concept to commercial operation.
    - **PPL Freeport Energy, LLC**
      - A 91MW dual fuel fired GE LM600 Simple Cycle Facility located on the Site of Freeport Electric’s Power Plant No. 2. One (1) 47MW Unit is to be owned and operated by The Village of Freeport’s municipal utility providing power to the Village’s electric grid and one (1) 44MW Unit is to be owned and operated by a private sector developer, connected and providing power to LIPA.
    - **Kings Park Energy, LLC**
      - A strategically located six (6) unit NG fired 264MW GE LM6000 Simple Cycle Facility located within the Town of Smithtown. The Facility Site abuts a major LIPA Utility corridor providing direct interconnection access to the Iroquois Gas Pipeline and LIPA’s 138kV system.

- **Precision Polymer Resources Inc.**
  - In just a three (3) year period (1997 – 2000) Mr. Miller played a strategic role in taking this Company from an incubator to a premier rubber recycling Company. During this period Mr. Miller was responsible for planning, developing and implementing a state-of-the-art rubber recycling plant located in Charleston, SC. Processing 80,000TPY of recycled scrap rubber this facility was designed to produce 120MMPY of fine powder vulcanizates for the global rubber manufacturing industry.
    - Developed Business Plan
    - Siting, Site Selection, Evaluation and Purchase
    - Federal State and Local Government Approvals and Permitting
    - Turnkey Construction Documents
    - Utility Agreements
    - Product Marketing and Sales
    - Public and Private Sector Relations
    - Construction Monitoring
    - Startup and Commissioning
  - Mr. Miller was also responsible for planning PPR’s second plant which was to be located in Nashville, TN.
Mr. Miller served as part of a strategic management consulting team assembled to structure and market the privately held ReSource NE of Brooklyn, NY to become a publicly held company. In February 1996 Waste Management Inc. acquired ReSource NE for $240,000,000. The new entity was named Waste Management of New York. During this period Mr. Miller was responsible for:

- **Municipal Sector Business Development**
  - **New York City**
    Managed the Company’s Public Relations campaign with the Mayor’s Office, Trade Waste Commission and Department of Sanitation in connection with WMI’s entry into the New York City marketplace.
  - **Rockland County, NY**
    Managed the ReSource/WMI proposal and negotiations with the Rockland County Solid Waste Management Authority which successfully secured the contracts to construct and operate two (2) major recycling facilities; a 200TPD Materials Recycling Plant and a 200TPD Composting Plant.
  - **Brookhaven, NY**
    Managed the WMI proposal and negotiations with the Town of Brookhaven, which successfully secured the Operations contract for Brookhaven’s Materials Recovery Facility.

- **Bedford Capital Corporation**
  **Assets Investment and Management Technical Advisor**
  - Mr. Miller has served as a technical advisor in connection with Bedford Capital’s investment interests in high-tech acquisition and merger opportunities.
  - Mr. Miller has also served as a technical advisor in connection with Bedford’s existing assets management.

  **Executive Vice President and Director**
  During his 25 years with WFC and D&B Mr. Miller emerged as one of the North America’s leading experts in the planning, development and implementation of large scale, complex and often highly controversial projects.
  - He was directly responsible for the successful completion of over 100 assignments for 60 public and private sector clients located in 27 states, Canada and Mexico. Mr. Miller managed feasibility studies; siting and site evaluations; environmental, health risk and technology assessments; permitting; agreement and contract transactions; financing documents; construction monitoring; start-up and commissioning; and operations audits.
  - Mr. Miller’s Project Developments include the following:
    - Fourteen (14) Energy Generation plants in eight (8) states aggregating 455 MW. Five (5) of these plants are located in New York State with four (4) located here on Long Island including one (1) in Suffolk County.
    - Twenty five (25) Mass Burn Incinerator Plants in thirteen (13) states. Thirteen (13) of these facilities located in New York State.
    - Fourteen (14) Materials Recycling Facilities in six (6) states including nine (9) facilities located in New York State, including two (2) in Suffolk County.
    - Two (2) Household Hazardous Waste Facilities, both located in New York State.
    - Nine (9) Composting facilities all located in New York State.
    - Twenty six (26) landfills, twenty (20) of which are located in New York State.
    - Four (4) transfer stations, two (2) of which are located in New York State.
Publications

Mr. Miller has written and presented the following papers and articles:

- **Marketing Energy from Small Scale Systems**, U.S. Conference of Mayors; 1983
- **The Key to Successful Project Development - Solving the Complex Project Development Puzzle**, Resource Recovery Leadership Institute Workshop for Local Government Officials, St. Petersburg, FL; October 17, 1986
- **Environmental and Siting Issues - A Technical Perspective** United States Conference of Mayors' Resource Recovery Association; October 12, 1989